INTERNATIONAL JOURNAL OF LAW MANAGEMENT & HUMANITIES

[ISSN 2581-5369]

Volume 6 | Issue 6

2023

© 2023 International Journal of Law Management & Humanities

Follow this and additional works at: https://www.ijlmh.com/
Under the aegis of VidhiAagaz – Inking Your Brain (https://www.vidhiaagaz.com/)

This article is brought to you for "free" and "open access" by the International Journal of Law Management & Humanities at VidhiAagaz. It has been accepted for inclusion in the International Journal of Law Management & Humanities after due review.

In case of any suggestions or complaints, kindly contact Gyan@vidhiaagaz.com.

To submit your Manuscript for Publication in the International Journal of Law Management & Humanities, kindly email your Manuscript to submission@ijlmh.com.

The Hegemony of International Standards: How is the ISO Legal Framework Established?

JACKSON SIMANGO MAGOGE¹ AND SAYED QUDRAT HASHIMY²

ABSTRACT

This article explores the essential role of standards and standardization in the global context. Every year October 14th, Standards Day commemorates the work of Standards Development Organizations, which forge common ground in our diverse global marketplace. Standards are the cornerstone of product consistency, interconnectivity, and universal understanding. The paper delves into the history and development of standards, spotlighting organizations like the IEC and ISO that paved the way for seamless global trade. National standards bodies also play a vital role in setting industry benchmarks, certifying products, and representing their countries in international contexts. Standards act as the world's common language, fostering interchangeability, compatibility, and technology transfer. They break down trade barriers by harmonizing requirements and improving global communication through standardized signage and protocols. These standards benefit consumers, businesses, governments, and society by ensuring quality, safety, and environmental protection. Despite challenges in some domains, the role of standards in facilitating international business and projecting a global image remains paramount in our increasingly interconnected world.

Keywords: Interconnectivity, International Standards Bodies, Global Commerce, Standards, Standardization.

I. Introduction

On October 14 each year, the world comes together to celebrate Standards Day,³ a day dedicated to honoring the tireless efforts of those who have devoted their expertise and time to the development of standards within Standards Development Organizations. These standards may seem unremarkable in our daily lives, often operating behind the scenes, but they form the backbone of a world that would be unimaginably different without them. Picture, for a moment, a world devoid of common standards. It is a world where customers, no matter where they are

¹ Author is an Assistant Professor of Law at the University of Iringa, Tanzania.

² Author is a PhD Scholar (Law) at Department of Studies in Law, University of Mysore, India.

³ 'ISO - World Standards Day' (ISO) https://www.iso.org/world-standards-day.html accessed 13 October 2023.

on the globe, would find it extraordinarily challenging to engage in transactions with suppliers of similar products. Why? Because, without standards, products would vary significantly in terms of taste, size, and function. The global marketplace would be a bewildering labyrinth of diversity, where the simple act of purchasing a familiar item becomes an unpredictable adventure.⁴

Consider, for example, the ubiquitous Coca-Cola, a beloved beverage enjoyed worldwide. In this world without standards, a bottle of Coca-Cola produced in South Africa would be strikingly distinct from one manufactured in Tanzania. The taste, the size, the packaging, and even the ingredients might vary drastically, leaving consumers in a perpetual state of confusion and disappointment. This inconsistency in the very products we rely on daily would create immense barriers to trade and international cooperation. In such a world, even technological marvels like the mini laptops produced by Apple would be vastly different from one another. A customer who purchased a particular model in one part of the world would find it nigh impossible to replace certain parts, such as a malfunctioning keyboard or screen, through local authorized dealers. Every product, no matter how similar in appearance, would be a unique and heterogeneous entity, differing significantly from other products, whether from the same manufacturer or a different one.

It is through the dedication of those who develop and maintain standards that we are spared from this chaos. Standards provide us with a common language, a shared understanding that transcends borders, languages, and cultures. They ensure that the Coca-Cola you enjoy in South Africa tastes just as expected in Tanzania or any other part of the world. They guarantee that your Apple laptop, no matter where you are, can be serviced and repaired with ease, and its components are interchangeable. Standards are the unsung heroes of our modern world, silently working in the background to maintain consistency and order. They are the cornerstone of progress, underpinning international trade, safety, and innovation. On Standards Day, we celebrate not just the standards themselves but also the individuals and organizations dedicated

⁴ David Hoyle, 'Chapter 27 - Production and Service Provision' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B978185617684200027X> accessed 13 October 2023.

⁵ Christian Valery Tayo Tene, Alexander Yuriev and Olivier Boiral, 'Adopting ISO Management Standards in Africa: Barriers and Cultural Challenges' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_4 accessed 13 October 2023.

⁶ David Hoyle, 'Chapter 26 - Purchasing' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000268> accessed 13 October 2023.

⁷ Cots Santi and Casadesús Martí, 'Implementing Service Management Standards: Motivations and Key Factors' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5 accessed 13 October 2023.

to their development, the architects of a world where we can rely on the familiar, no matter where we are.

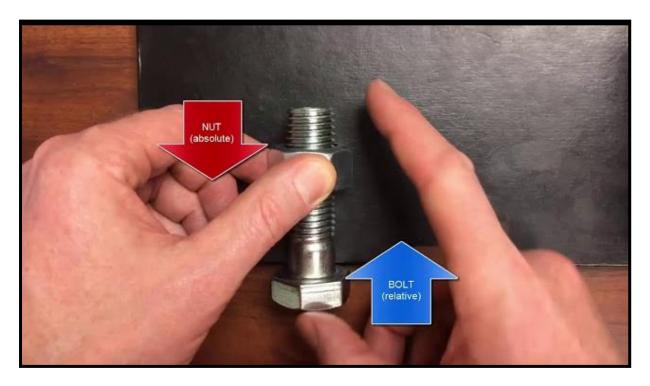


FIGURE I. With Standards, you can buy bolts in England and nuts in Tanzania and be sure they fit.⁸

II. WHAT IS AN INTERNATIONAL STANDARD?

ISO, which stands for the International Organization for Standardization, is a global body that develops and publishes international standards to ensure the quality, safety, and efficiency of products, services, and systems. ISO standards cover a wide range of areas, including technology, manufacturing, healthcare, environmental management, and more. These standards are developed through a consensus-based process involving experts and stakeholders from around the world.

ISO standards provide specifications, guidelines, and best practices in various fields, helping to:

a. ISO standards help organizations meet quality and safety requirements, enhancing

⁸ The rule is that the grade of the nut should always be the same as the bolt grade or one grade higher so: a grade 8.8 bolt should be fitted with a grade 8 or grade 9 nut. A grade 12.9 bolt should be fitted with a grade 12 or grade 14 nut. See 'Metric Nuts and Bolts |' (Thomsonrail) https://thomsonrail.com/metric-nuts-and-bolts/ accessed 13 October 2023.

⁹ Juan-José Tarí and others, 'The Internalization of a Sectorial Standard for Quality Management: A Qualitative Analysis in Tourism' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_6 accessed 13 October 2023.

consumer confidence.

- **b.** Standards can make products and systems more compatible and interchangeable, reducing friction in various industries.
- **c.** ISO has developed standards for environmental management and sustainability, helping organizations reduce their impact on the environment.
- **d.** ISO standards often provide guidance on optimizing processes and workflows.

Many ISO standards focus on safety and risk management, ensuring that products and services are safe for consumers and the environment.¹⁰ These are just a few examples, as ISO has published thousands of standards covering a wide array of industries and areas.

Some well-known ISO standards include:

ISO 9001-Quality Management Systems

ISO 9001 is an internationally recognized standard for quality management systems.¹¹ It provides a framework for organizations to establish and maintain effective quality control and quality assurance processes.¹² ISO 9001 focuses on ensuring customer satisfaction, improving product and service quality, and enhancing overall operational efficiency. Organizations that implement ISO 9001 often benefit from increased customer trust, reduced defects, and a systematic approach to continual improvement.

ISO 14001-Environmental Management Systems

ISO 14001 is a global standard for environmental management systems.¹³ It helps organizations identify, manage, and reduce their environmental impact. Companies that adopt ISO 14001 commit to environmental responsibility by setting environmental objectives, monitoring performance, and complying with applicable environmental laws and regulations.¹⁴ The

¹⁰ Iñaki Heras-Saizarbitoria, Olivier Boiral and Erlantz Allur, 'Three Decades of Dissemination of ISO 9001 and Two of ISO 14001: Looking Back and Ahead' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_1 accessed 13 October 2023.

¹¹ Tarí and others (n 7).

¹² David Hoyle, 'Chapter 31 - Measurement and Monitoring of Products and Processes' in David Hoyle (ed), *ISO* 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000311 accessed 13 October 2023.

¹³ Thomas Zobel, 'ISO 14001 Adoption and Environmental Performance: The Case of Manufacturing in Sweden' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001*, *ISO 14001*, *and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_3 accessed 13 October 2023.

¹⁴ David Hoyle, 'Part 6 Complying with ISO 9001 Section 7 Requirements on Product Realization' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000530 accessed 13 October 2023.

standard promotes sustainable practices and can lead to reduced environmental incidents, resource efficiency, and a positive environmental reputation.¹⁵

ISO 27001- Information Security Management Systems

ISO 27001 is a standard for information security management systems. ¹⁶ It outlines best practices for managing and protecting sensitive information within an organization. ISO 27001 helps companies identify information security risks, implement safeguards, and establish a robust framework for managing data security. This standard is crucial in today's digital age, as data breaches and cyber threats continue to pose significant risks to businesses and individuals.

ISO 45001- Occupational Health and Safety Management Systems

ISO 45001 is a standard for occupational health and safety management systems.¹⁷ It provides a systematic approach to identifying and managing workplace risks to prevent accidents and health issues among employees. Organizations that adhere to ISO 45001 demonstrate their commitment to ensuring a safe and healthy working environment.¹⁸ This can lead to reduced workplace accidents, improved employee well-being, and legal compliance with occupational health and safety regulations.

ISO 3166-Country codes and codes for subdivisions

ISO 3166 is a standard that defines codes for the names of countries and their subdivisions, such as states, provinces, or territories.¹⁹ These codes are used in international commerce, travel, and various data systems to uniquely identify geographic entities. ISO 3166 codes are invaluable for addressing, classifying, and referencing countries and regions, and they are widely used in databases, addressing systems, and international trade.²⁰

ISO 8601- Date and time representation

ISO 8601 is a standard for representing dates and times in a consistent and unambiguous format.²¹ It provides a structured way to express dates, times, and time intervals, which is

¹⁵ Hoyle, 'Chapter 31 - Measurement and Monitoring of Products and Processes' (n 10).

¹⁶ Heras-Saizarbitoria, Boiral and Allur (n 8).

¹⁷ Tarí and others (n 7).

¹⁸ David Hoyle, 'Chapter 22 - Work Environment (6.4)' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook* - *updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000220 accessed 13 October 2023.

¹⁹ 'ISO - ISO 3166 — Country Codes' https://www.iso.org/iso-3166-country-codes.html accessed 13 October 2023.

²⁰ Karen Patrias and Dan Wendling, 'ISO Country Codes for Selected Countries', *Citing Medicine: The NLM Style Guide for Authors, Editors, and Publishers [Internet]. 2nd edition* (National Library of Medicine (US) 2007) https://www.ncbi.nlm.nih.gov/books/NBK7249/ accessed 13 October 2023.

²¹ 'International Standard Date and Time Notation' https://www.cl.cam.ac.uk/~mgk25/iso-time.html accessed 13 October 2023.

essential in various applications, including computer systems, databases, and international communications. ISO 8601 minimizes confusion and simplifies data exchange across different regions and platforms.

ISO 4217(Currency codes)

ISO 4217 is a standard that defines three-letter codes for world currencies.²² These codes are used in international finance, banking, and commerce to denote specific currencies and facilitate currency exchange and financial transactions. ISO 4217 codes are essential for cross-border trade, foreign exchange markets, and financial reporting.

ISO 639: Language codes

ISO 639 is a standard that defines codes for the representation of names of languages. These codes are crucial in internationalization and localization efforts, as they help software developers, content creators, and translators identify and tag languages accurately. ISO 639 codes enable multilingual support in software, websites, and documentation, making it easier for people around the world to access information in their preferred languages. These ISO standards play vital roles in various industries and aspects of daily life, ensuring consistency, safety, and efficiency in international communication, business operations, and environmental sustainability.

ISO standards help organizations and governments ensure that products, services, and processes are safe, reliable, and efficient on a global scale. A standard, as defined, is not merely a piece of paper with technical specifications; it is a meticulously crafted document with a purpose that extends far beyond its physical form. Standards are not haphazardly created but rather meticulously designed through a rigorous process characterized by strict procedures and consensus-building. These documents are not just arbitrary guidelines; they are the backbone of numerous industries and areas of human activity, meant for communal and repetitive use. At their core, standards are crafted to instill order and clarity within a specific context. They serve as a blueprint, a set of rules and guidelines, meticulously developed and refined to ensure that every participant in a particular field, industry, or endeavor is on the same page. The value of standards lies in their ability to minimize confusion and uncertainty. They act as universal reference points, allowing different parties to communicate and collaborate effectively. Standards are not developed in isolation; they are the result of collective efforts and consensus-building. This consensus doesn't just arise from arbitrary decisions; it emerges from rigorous

²² 'Currency Codes (ISO 4217)' https://docs.1010data.com/1010dataReferenceManual/DataTy pesAndFormats/currencyUnitCodes.html> accessed 13 October 2023.

discussions and debates, underpinned by a commitment to finding the best possible solutions. The standards development process often involves experts, stakeholders, and representatives from various relevant fields, all working together to create a document that reflects the collective wisdom and experience of those involved.

When a standard is finally approved by an authorized institution, it carries significant weight and authority. It becomes a reliable source of information, a benchmark for quality and performance. The impact of a standard on the market is substantial because it is the product of market-driven structural consensus decision-making. In other words, it reflects the demands and needs of the market itself. This market-driven approach ensures that standards are not arbitrary impositions but rather solutions to real-world problems and challenges faced by industries and society. Furthermore, standards are approved based on the strictest of criteria. They must meet rigorous quality and performance benchmarks to gain the trust and confidence of the market. This ensures that standards are not just empty words but are documents with real-world applicability.



FIGURE II. (ISO was formed on February 23, 1947, in London, United Kingdom)

Founded in 1906 in London, the International Electrotechnical Commission (IEC) was established as the world's first national standards body that dealt with standardizations in the electronic and electric fields. Standardizations in other fields were mostly addressed by the International Federation of the National Standardizing Association (ISA) which was founded in 1926 with its initial focus on mechanical engineering. It closed down in 1942 due to its bad business performance. At the conference in London in 1946, representatives from 25 countries decided on a new international organization. As a result, the International Organization for Standardization (ISO) was formed in 1947.²³

© 2023. International Journal of Law Management & Humanities

[ISSN 2581-5369]

²³ Jeanne Dupendant, 'International Regulatory Co-Operation and International Organisations: The Cases of the OECD and the IMO' (Organization for Economic Co-operation 2016) 11 https://www.oecd-ilibrary.org/governance/international-regulatory-co-operation-and-international-organisations_9789264225756-

The establishment of international standardization organizations was closely intertwined with the emergence of national standards bodies, and this interconnection makes it challenging to define clear temporal boundaries between the two. These organizations sprang into existence under the influence of the national and regional dynamics prevalent at the time. Some prominent national standards organizations that emerged in the 20th century include the American National Standards Institute (ANSI) in 1918, the Italian Organization for Standardization (UNI) in 1921, the Swedish Standards Institute (SIS) in 1922, the Industrial Standards Committee of China in 1931, and the Tanzania Bureau of Standards (TBS) in 1975. The primary functions of these national standards organizations encompass the formulation and dissemination of national standards, product certification, and the representation of their respective countries in international standards-related activities and forums.

III. COMMON LANGUAGE

Standards and standardization quietly assume the role of architects in the complex tapestry of our modern globalized world, acting as a universal language that transcends boundaries and cultures, providing the foundation for trade, technology, and communication.²⁴ In today's intricately interdependent global landscape, this common language holds profound significance. At the forefront of international trade, standards act as a shared language, ensuring that products, whether it's a smartphone, machinery, or agricultural goods, meet uniform criteria of quality, safety, and interoperability. This uniformity streamlines trade and fosters trust in the goods exchanged. Consider, for instance, the metric system, a universally recognized language in international trade that facilitates seamless transactions and contributes to breaking down trade barriers, such as differing product specifications, ultimately promoting economic growth and cooperation. In the realm of technology, standards are the linchpin for interoperability, ensuring that diverse networks, whether in telecommunications or emerging technologies like the Internet of Things and 5G, can seamlessly integrate and scale on a global level. Without these standards, we'd face a tower of Babel, with incompatible protocols and devices hindering progress and connectivity.²⁵

Moreover, standards play an instrumental role in fostering global collaboration and knowledge transfer, with researchers, engineers, and innovators relying on standardized protocols to ensure their work is comprehensible and replicable worldwide. Whether it's in healthcare or

en> accessed 13 October 2023.

²⁴ Heras-Saizarbitoria, Boiral and Allur (n 8).

²⁵ Iñaki Heras-Saizarbitoria and others, 'Drivers, Obstacles and Benefits of the Adoption of SA8000: A Survey in Italian Companies', *ISO 9001*, *ISO 14001*, and *New Management Standards* (Springer, Cham 2018) https://link.springer.com/chapter/10.1007/978-3-319-65675-5_7> accessed 13 October 2023.

environmental science, this common language accelerates scientific and technological advancement, promoting a shared global knowledge pool.

Furthermore, standards act as guardians of public health and consumer protection, rigorously developed and enforced to ensure safety and efficacy in products and services. When you board an airplane or consume pharmaceuticals, you place your trust in this system of standards that transcends national boundaries, providing reassurance that products adhere to internationally recognized safety norms. ²⁶ In essence, standards and standardization form the universal bridge that unites the diverse fabric of our globalized world. They not only simplify international trade, ensure technological interoperability, and facilitate knowledge exchange but also stand as sentinels of safety and consumer trust. In an increasingly interconnected world, the role of this common language in advancing progress and cooperation cannot be overstated. Standards are the language of unity, enabling humanity to communicate, innovate, and prosper together on a global scale.

The relationship between international trade standards and the legal framework provided by the World Trade Organization (WTO) is of paramount importance. The General Agreement on Tariffs and Trade (GATT) and the General Agreement on Trade in Services (GATS) are integral elements within this framework. GATT, dating back to 1947, primarily addresses trade barriers, particularly tariffs, and adheres to non-discrimination principles. Harmonizing product specifications and quality through standardization is key in facilitating compliance with GATT, reducing technical and regulatory obstacles, and promoting fair competition. GATS, established in 1995, extends these principles to the service sector. Standardization plays a pivotal role in GATS as well, enabling the adoption of international standards for services, ensuring compatibility with regulatory requirements, and enhancing cross-border service trade. The synergy between standardization and these WTO agreements creates a robust foundation for international trade, promoting both economic growth and compliance with legal obligations.²⁷ Several key factors elucidate why standards are rightfully referred to as the world's common language:

(A) Interchangeability

Standards are the bedrock upon which interchangeability is built. They enable processes, products, or services to be seamlessly exchanged or used together, even when they originate

²⁶ Alexander Yuriev and Olivier Boiral, 'Implementing the ISO 50001 System: A Critical Review' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001*, *ISO 14001*, and *New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_9 accessed 13 October 2023.

from different countries or manufacturers. Consider, for instance, the electric sockets designed by different brands - thanks to standards, they can be used interchangeably in the same cables. Shaving blades from diverse brands are engineered to fit the same razor, and batteries from various manufacturers, each with their unique brands, can be slotted into the same mobile phone. This interoperability ensures that consumers and industries can select products based on their preferences, needs, and budget without worrying about compatibility issues.

(B) Quality Assurance

Standards also serve as a yardstick for quality.²⁸ They provide a common framework for evaluating the quality of products and services, irrespective of their origin. When consumers see a product adhering to a recognized standard, it instills confidence in its quality and reliability. This, in turn, fosters trust in the global marketplace. Safety and Regulations: Standards often include safety and regulatory guidelines. They establish critical benchmarks that products and processes must meet to ensure the safety of consumers, workers, and the environment. For example, safety standards in the automotive industry set requirements for crash tests, emissions, and other critical factors, thereby safeguarding lives and the planet.

(C) Global Trade

In the realm of international trade, standards simplify the complex process of importing and exporting products. When products adhere to recognized international standards, they can cross borders with ease. This not only facilitates trade but also helps in harmonizing regulations among countries, reducing trade barriers, and spurring economic growth.²⁹

(D) Innovation and Progress

Standards are not static; they evolve with technology and society's changing needs. They drive innovation and continuous improvement, encouraging industries to push the boundaries of what is possible while maintaining global compatibility. This adaptability enables swift responses to emerging challenges and opportunities.

IV. DYNAMIC STANDARDS AND NURTURING ACROSS INNOVATION

The dynamic role of standards takes a central position in nurturing innovation and progress across various domains, including intellectual property, ³⁰ investment law, investor-state dispute

²⁸ Konstantinos Iatridis and Effie Kesidou, 'What Drives the Quality of Certifiable Management System Standards Implementation? Insights from the ISO 9001 Standard' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_2> accessed 13 October 2023.

²⁹ Tarí and others (n 7).

³⁰ 'Intellectual Property Rights (IPR) Policy – PDF Association' https://pdfa.org/intellectual-property-rights-ipr-

(ISD) resolutions, patents, and international business.³¹ These standards are far from static; they continuously evolve to keep pace with the swiftly changing technology landscape and the evolving needs of society. This dynamism serves as a catalyst for growth, motivating industries to push their boundaries while maintaining global compatibility, ultimately fostering innovation and driving continuous improvement.

In the realm of intellectual property, standards act as the common language of innovation.³² They provide the framework that ensures new technologies are not only groundbreaking but also compatible with existing systems. This alignment expedites the adoption of new ideas, spurring further creativity, and reinforcing the rights of intellectual property owners. By harmonizing innovation with standardized protocols, intellectual property laws can efficiently protect and nurture the fruits of human ingenuity.

Within the domain of investment law and ISD resolutions, standards play a pivotal role in facilitating international business. Their adaptability allows investment laws to keep pace with the dynamic nature of global commerce. Standards create a common foundation for businesses operating across borders, ensuring that investments meet consistent criteria of quality and safety. In cases of disputes, ISD mechanisms rely on internationally recognized standards to ensure that investments are treated fairly and equitably. This framework safeguards the interests of both investors and host states, thereby promoting foreign direct investment and spurring economic growth.³³

Patents and standards are intricately linked, with the latter providing the landscape for the effective deployment of patented innovations.³⁴ By aligning patented technologies with global standards, inventors can ensure that their creations are not only groundbreaking but also compatible with existing systems, enabling a swift entry into the market. This synergy between patents and standards creates an environment conducive to innovation, where the incentive to create is met with the opportunity for widespread implementation.³⁵

policy/> accessed 13 October 2023.

³¹ David Hoyle, 'Chapter 25 - Design and Development' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook* - *updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000256> accessed 13 October 2023.

³² 'Standards and Patents' https://www.wipo.int/patent-law/en/developments/standards.html accessed 13 October 2023.

³³ David Hoyle, 'Chapter 24 - Customer-Related Processes' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000244> accessed 13 October 2023.

³⁴ 'ISO - ISO Standards and Patents' (*ISO*) https://www.iso.org/iso-standards-and-patents.html accessed 13 October 2023.

³⁵ David Hoyle, 'Chapter 23 - Planning Product Realization Processes' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000232> accessed 13 October 2023.

In international business, the key to success is global compatibility. Standards play a critical role in ensuring that products and services can be seamlessly introduced into diverse markets, thus fostering international trade and business expansion. By adhering to standardized protocols, businesses can efficiently navigate complex regulatory landscapes, reduce trade barriers, and promote economic growth. This harmonization forms the foundation upon which international businesses thrive, enabling companies to adapt and compete on a global scale.

In essence, standards are the silent architects of our modern interconnected world, promoting compatibility, safety, quality, and efficiency. They transcend language barriers and national boundaries, creating a universal framework for progress and cooperation, thus rightfully earning their title as the world's common language.

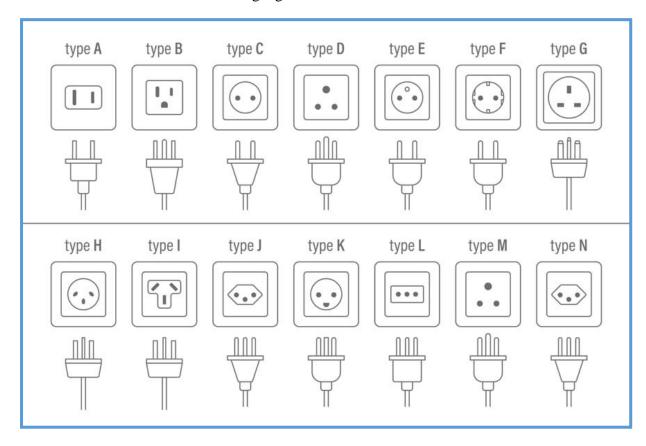


FIGURE III. Standards make it possible for the socket from one manufacturer to be used by the cable from the other manufacturer.

In the early days of electrification, the world witnessed the birth of electrical plugs with just two simple tabs, lacking the safety feature of a ground pin. Engineers, however, recognized the need for improved safety in the 1920s, giving rise to the concept of the ground pin. While many nations swiftly embraced these grounded plugs as a safer alternative, they didn't consistently enforce them as a universal standard. An excellent case in point is the United States, which began using grounded plugs for specific appliances but didn't adopt them as a standard for

residential use until 1971.

This inconsistency in the adoption of electrical plug innovations underscores a broader challenge: different countries adopted such innovations at different times, resulting in a medley of plug types in use across the world. As a result, travelers, tech enthusiasts, and anyone dealing with electronic devices often find themselves grappling with the need for various plug adapters.

The idea of establishing a single, global standard for electrical plugs, given the interconnected nature of the modern world, seems not only logical but also immensely convenient. Imagine a world where you could plug your device into any socket worldwide without the hassle of carrying a bag full of adapters. However, the reality is far more complex. While the convenience of a universal standard is undeniable, its implementation is a colossal undertaking. It requires countries that have not yet adopted the standard to make substantial investments. Billions of dollars would be needed to retrofit existing outlets, overhaul building infrastructure, and even alter the manufacturing processes for specific appliances.³⁶ Understandably, these countries often have more pressing financial priorities and are reluctant to divert significant resources towards standardizing electrical plugs. The desire for a global standard might be shared by many countries, but the resistance to change their existing infrastructure and practices remains a formidable barrier.³⁷ The bottom line is that while nations may support the notion of a global standard, none are eager to be the first to make the significant investments and endure the logistical challenges involved in transitioning. As a result, the world continues to grapple with a patchwork of plug types and the need for adapters, especially when embarking on international travel. For the foreseeable future, the humble plug adapter remains an essential travel accessory, a symbol of the persistence of local customs and infrastructure in a world that, in many ways, strives for universal standards and seamless global connectivity.

V. COMPATIBILITY

Standards have made it suitable for processes, products or services to be used together under specific conditions to fulfill the relevant requirements without causing unnecessary interaction. ³⁸ For example in electronic data processing, information has to be coded for storage,

³⁶ David Hoyle, 'Chapter 20 - Human Resources' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000207> accessed 13 October 2023.

³⁷ David Hoyle, 'Chapter 21 - Infrastructure (6.3)' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000219> accessed 13 October 2023.

³⁸ David Hoyle, 'Chapter 19 - Determining and Providing Resources' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000190 accessed 13 October 2023.

transmission, and retrieval in electronic pulses. To make the code recognizable for any machine and at all times, it has to be standardized. Such standardization helps to establish compatibility between various machines or subsystems and permits expansion features and information exchange amongst different systems.

(A) Transfer of Technology.

Standards act as a good vehicle for technology transfer between nations. Since standards incorporate the results of advances in science, technology, and experience, they reflect the state of the art in technical development. As standardization is a dynamic process, standards are updated as new technologies are developed. Standards have played a great role in making the world a single village through sharing and mutual use of innovations and technologies from different parts of the world.

(B) Removal of Trade Barriers

Restrictions on the export of processes, products, or services by introducing some technical barriers to trade, such as arbitrary product requirements, are being viewed with great concern. The introduction of Standards prevents such non-tariff barriers to trade by harmonizing requirements in a manner that promotes fair competition. For example, beef should fulfill certain international standards commonly agreed upon in its preparation and packaging processes before exporting.

(C) Harmonizing International Trade

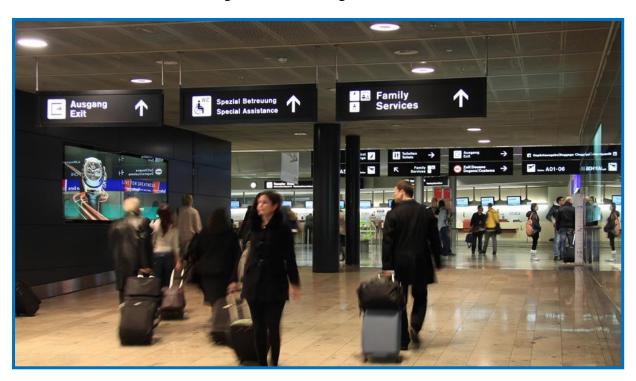
The removal of trade barriers, the World Trade Organization (WTO), and the International Organization for Standardization (ISO) are interrelated concepts vital for the facilitation of international trade.³⁹ Trade barriers, such as tariffs, non-tariff barriers, and trade restrictions, obstruct the flow of goods and services across borders. Efforts to remove these barriers through negotiations and agreements promote economic growth and consumer choice. The WTO, established in 1995, serves to promote the elimination of trade obstacles, establish trade rules, and resolve disputes, fostering a fair global trading environment. Concurrently, the ISO, a non-governmental body, develops international standards across various sectors, ensuring product and service quality and safety meet global standards, simplifying cross-border trade. Together, these elements create a foundation for efficient and equitable international trade.

© 2023. International Journal of Law Management & Humanities

³⁹ David Hoyle, 'Part 5 Complying with ISO 9001 Section 6 Requirements on Resource Management' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000517 accessed 13 October 2023.

(D) Better Communication and Understanding.

It is difficult to spell how cumbersome it would be to communicate in public places of a foreign country such as in airports, ⁴⁰ railway stations, and highways, where the language is a barrier. ⁴¹ Through the application of standards, some universal standardized signs and graphics play this important role. ⁴² Whenever the transfer of goods and services is involved, standards spell out what means of communication are to be used between different parties. Since standards contain recorded information in a precise and documented form, they contribute to better communication and understanding in various settings.



(Standardized signs are used in airports for better communication and understanding)

VI. ISO STANDARDS IN WTO TRADE HARMONIZATION

The World Trade Organization (WTO) and the International Organization for Standardization (ISO) are distinct entities with diverse roles, ⁴³ yet they exhibit notable intersections in the realm of trade harmonization. ⁴⁴ ISO, as a major player in standardization, crafts international

⁴⁰ David Hoyle, 'Chapter 5 - A Practical Guide to Using These Standards' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000050> accessed 13 October 2023.

⁴¹ David Hoyle, 'Chapter 17 - Responsibility, Authority and Communication' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000177> accessed 13 October 2023.
⁴² Patrias and Wendling (n 18).

⁴³ Dave Bennett, 'ISO and the WTO: A Report to the International Confederation of Free Trade Unions' Working Party on Health, Safety, and Environment' (2001) 11 NEW SOLUTIONS: A Journal of Environmental and Occupational Health Policy 197.

⁴⁴ David Hoyle, 'Chapter 39 - System Certification' in David Hoyle (ed), ISO 9000 Quality Systems Handbook -

standards spanning numerous products, services, and systems. These standards function as a linchpin for trade harmonization by establishing universal specifications and requirements, thereby streamlining the cross-border exchange of goods and services. They assure that products and services align with global benchmarks of quality, safety, and efficiency, making it more convenient for businesses to comply with the international trade regulations set forth by organizations like the WTO.⁴⁵

The WTO, on the other hand, is primarily tasked with the regulation of international trade. It aspires to construct a more transparent, predictable, and harmonized global trading environment. While the WTO's domain primarily revolves around trade policies, agreements, and the resolution of trade disputes, it frequently draws upon international standards, with ISO standards serving as significant reference points for trade-related matters. For instance, in trade disputes, the WTO may utilize ISO standards to evaluate compliance or mediate conflicts regarding product specifications, quality, or safety. Thus, ISO standards play a pivotal role in trade harmonization by providing a shared reference framework for the WTO and its member nations in their trade-related endeavors.

Furthermore, ISO standards operate as a tool for businesses and nations to ensure adherence to WTO agreements and trade regulations.⁴⁸ By adhering to ISO standards, businesses can substantiate that their products and services meet global standards of quality and safety. This compliance with internationally recognized criteria simplifies their engagement in global trade, mitigating the risk of encountering trade barriers. In another context, ISO standards offer a solid foundation for trade negotiations. When countries align their product specifications and regulations with universally acknowledged ISO standards, they create a common ground for negotiation. ⁴⁹This approach can streamline trade negotiations by circumventing conflicts stemming from disparate national standards.⁵⁰ The potential outcome is the removal of trade

updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000396 accessed 13 October 2023.

⁴⁵ David Hoyle, 'Chapter 40 - Beyond ISO 9001 Certification' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000402> accessed 13 October 2023.

⁴⁶ David Hoyle, 'Chapter 3 - The Importance and Role of Stakeholders' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000037> accessed 13 October 2023.

⁴⁷ David Hoyle, 'Chapter 16 - Quality Objectives and Planning' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000165> accessed 13 October 2023.
⁴⁸ Bennett (n 41).

⁴⁹ David Hoyle, 'Chapter 15 - Quality Policy' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000153> accessed 13 October 2023.

⁵⁰ Iñaki Heras-Saizarbitoria, Ander Ibarloza and Alberto Díaz de Junguitu, 'Conflicts Arising in the Generation

barriers and the promotion of more accessible and efficient international trade, a goal that strongly resonates with the WTO's mission.⁵¹

Therefore, ISO standards play a multifaceted role in trade harmonization by furnishing a universal language and a set of criteria that facilitate the exchange of goods and services across international borders.⁵² While the primary sphere of the WTO revolves around trade policies and agreements, ISO standards serve as valuable reference points in ensuring compliance and resolving trade-related disputes.⁵³ The synergy between ISO standards and the WTO reinforces the harmonization and advancement of international trade, further underscoring their interconnectivity.

(A) Significance of having standards

Frankly speaking, standards serve as an indispensable foundation for progress in our interconnected world, offering a multitude of benefits to consumers, businesses, governments, society at large, and even our planet.⁵⁴ To deliberate deeper into the various ways, standards contribute to enhancing different aspects of our lives and the global landscape.

a. For Consumers

Standards act as the guardians of consumer interests. When products and services conform to international standards, consumers are assured of their quality, safety, and reliability. Whether it's the safety of a child's toy or the quality of the food we consume, standards provide consumers with the peace of mind that they deserve.⁵⁵ They eliminate uncertainty and ensure that the products they choose meet a minimum level of quality.

b. For Businesses

International standards offer businesses a powerful tool for expanding their horizons. By aligning their product and service development with widely accepted specifications, businesses

Process of the ISO 45001 Standard' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_10 accessed 13 October 2023.

⁵¹ Bennett (n 41).

⁵² Frank Wiengarten and others, 'A Supply Chain View on Certification Standards: Does Supply Chain Certification Improve Performance Outcomes?' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001*, *ISO 14001*, *and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5 11> accessed 13 October 2023.

⁵³ Panos Delimatsis, 'Global Standard-Setting 2.0: How the WTO Spotlights ISO and Impacts the Transnational Standard-Setting Process' [2018] SSRN Electronic Journal.

⁵⁴ Heras-Saizarbitoria and others (n 23).

⁵⁵ Iker Laskurain, German Arana and Iñaki Heras-Saizarbitoria, 'Adopting ISO/TS 16949 and IATF 16949 Standards: An Exploratory and Preliminary Study' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_8 accessed 13 October 2023.

can confidently enter international markets.⁵⁶ The global acceptance of these standards allows businesses to compete on a larger scale, opening doors to opportunities they might not have ventured into otherwise. This not only boosts their growth but also fosters healthy competition, which, in turn, benefits consumers.

c. For Governments

Standards are the invisible scaffolding that supports the framework of health, safety, and environmental legislation.⁵⁷ They provide the scientific and technological foundations upon which governments can build regulations that protect the well-being of their citizens and the environment. This means that standards are instrumental in ensuring the safety of products and services, from pharmaceuticals to industrial machinery, and in preserving the environment through measures like air and water quality standards.⁵⁸

d. For Society

Standards contribute significantly to the quality of life. Whether it's the vehicles we use for transportation, the machinery we operate in industries, or the tools we employ in our daily lives, standards ensure that these are not only efficient but also safe and reliable.⁵⁹ They are the invisible hand that guides innovation and ensures that progress doesn't come at the cost of safety.

e. For the Planet

Environmental standards are pivotal in the battle to preserve our planet. They set the bar for air and water quality, emission levels, and soil contamination. These standards are essential in our collective efforts to mitigate climate change, protect ecosystems, and sustain a habitable environment for future generations. They provide a regulatory framework that encourages industries to adopt eco-friendly practices and reduce their environmental footprint.⁶⁰

⁵⁶ David Hoyle, 'Chapter 2 - Defining and Characterizing Quality' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000025> accessed 13 October 2023.

⁵⁷ David Hoyle, 'Part 7 Complying with ISO 9001 Section 8 Requirements on Measurement, Analysis and Improvement' in David Hoyle (ed), ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009)

 $[\]verb|\c https://www.sciencedirect.com/science/article/pii/B9781856176842000554> accessed 13 October 2023. |\c https://www.sciencedirect.com/sciencedirect.com$

⁵⁸ David Hoyle, 'Part 8 System Assessment Certification and Continuing Development' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000578 accessed 13 October 2023.

⁵⁹ David Hoyle, 'Key Messages Key Messages from Part 6' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) 6 https://www.sciencedirect.com/science/article/pii/B9781856176842000542> accessed 13 October 2023.

⁶⁰ Hoyle, 'Chapter 3 - The Importance and Role of Stakeholders' (n 44).

Thus, while there are cases where standardization might not be feasible due to various factors like cultural differences or specific production requirements, standards remain a cornerstone for international business. They promote a unique international image, build trust, and facilitate trade. In an ever-globalizing world, standards are the unifying language that helps bridge gaps and promote cooperation among nations. They are not just documents; they are the underpinning of a modern, interconnected world where quality, safety, and sustainability are paramount. Standards, indeed, are the silent heroes of our progress.

VII. CONCLUSION

In a nutshell, the celebration of Standards Day each year serves as a reminder of the vital role that standards and standardization play in our globalized world. These standards are not merely technical documents but the world's common language, enabling interchangeability, compatibility, technology transfer, and the removal of trade barriers. They foster better communication, understanding, and safety in various settings, benefitting consumers, businesses, governments, and society at large. While there are cases where standardization isn't possible due to cultural or regional differences, standards remain a key pillar in facilitating international business and promoting a unique international image. The journey of standardization, from national bodies to international organizations like ISO, has greatly contributed to a more interconnected and efficient global economy, improving the quality of life and safeguarding the environment. As we commemorate Standards Day, it's crucial to acknowledge and appreciate the profound impact that standards have on our daily lives and the progress of our world. These standards, including ISO 9001 and ISO 14001, serve as fundamental frameworks that organizations across the globe use to enhance their quality management and environmental responsibility. The adoption of ISO standards, such as ISO 9001, not only improves the quality of products and services but also boosts the efficiency and competitiveness of businesses. ISO 14001, on the other hand, aids in managing environmental aspects and performance, ultimately contributing to a sustainable and eco-friendly approach in industries. The adoption of ISO standards is not limited to a specific region or industry. It is a global phenomenon. Africa, for example, has seen a growing adoption of ISO management

⁶¹ Christian Valery Tayo Tene, Alexander Yuriev and Olivier Boiral, 'Adopting ISO Management Standards in Africa: Barriers and Cultural Challenges' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_4 accessed 13 October 2023.

⁶² David Hoyle, 'Part 2 Approaches to Achieving, Sustaining and Improving Quality' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook - updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000451 accessed 13 October 2023.

standards. This demonstrates the universal applicability and importance of these standards in diverse cultural and business contexts. The adoption of ISO standards can also be extended to other areas, such as service management, occupational health and safety, and energy management. These standards provide a structured and systematic approach to various aspects of organizational management, ensuring consistency and reliability.

Thus, ISO standards are instrumental in shaping the way organizations operate, fostering safety and quality, promoting environmental sustainability, and facilitating international trade. They serve as a bridge between different cultures and industries, promoting global harmony and progress. As we explore the vast landscape of ISO standards, it becomes clear that they are not just documents but tools for positive change and progress in our interconnected world.

VIII. REFERENCES

- Bennett D, 'ISO and the WTO: A Report to the International Confederation of Free Trade Unions' Working Party on Health, Safety, and Environment' (2001) 11 NEW SOLUTIONS: A Journal of Environmental and Occupational Health Policy 197
- 2. 'Currency Codes (ISO 4217)' https://docs.1010data.com/1010dataReferenceM anual/DataTypesAndFormats/currencyUnitCodes.html> accessed 13 October 2023
- 3. Delimatsis P, 'Global Standard-Setting 2.0: How the WTO Spotlights ISO and Impacts the Transnational Standard-Setting Process' [2018] SSRN Electronic Journal
- Heras-Saizarbitoria I and others, 'Drivers, Obstacles and Benefits of the Adoption of SA8000: A Survey in Italian Companies', ISO 9001, ISO 14001, and New Management Standards (Springer, Cham 2018) https://link.springer.com/chapter/10.1007/978-3-319-65675-5_7 accessed 13 October 2023
- Heras-Saizarbitoria I, Boiral O and Allur E, 'Three Decades of Dissemination of ISO 9001 and Two of ISO 14001: Looking Back and Ahead' in Iñaki Heras-Saizarbitoria (ed), ISO 9001, ISO 14001, and New Management Standards (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_1 accessed 13 October 2023
- 6. Heras-Saizarbitoria I, Ibarloza A and de Junguitu AD, 'Conflicts Arising in the Generation Process of the ISO 45001 Standard' in Iñaki Heras-Saizarbitoria (ed), *ISO* 9001, *ISO* 14001, and New Management Standards (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_10 accessed 13 October 2023
- 7. Hoyle D, 'Chapter 2 Defining and Characterizing Quality' in David Hoyle (ed), *ISO*9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009)

 https://www.sciencedirect.com/science/article/pii/B9781856176842000025

 accessed 13 October 2023
- 8. —, 'Chapter 3 The Importance and Role of Stakeholders' in David Hoyle (ed), *ISO*9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009)

 https://www.sciencedirect.com/science/article/pii/B9781856176842000037>
 accessed 13 October 2023
- 9. —, 'Chapter 5 A Practical Guide to Using These Standards' in David Hoyle (ed),

- ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000050> accessed 13 October 2023
- 10. —, 'Chapter 15 Quality Policy' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000153 accessed 13 October 2023
- 11. ——, 'Chapter 16 Quality Objectives and Planning' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)*(Butterworth-Heinemann 2009)
 https://www.sciencedirect.com/science/article/pii/B9781856176842000165>
 accessed 13 October 2023
- 12. —, 'Chapter 17 Responsibility, Authority and Communication' in David Hoyle (ed),

 ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth

 Edition) (Butterworth-Heinemann 2009)

 https://www.sciencedirect.com/science/article/pii/B9781856176842000177>
 accessed 13 October 2023
- 13. —, 'Chapter 19 Determining and Providing Resources' in David Hoyle (ed), *ISO*9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009)

 https://www.sciencedirect.com/science/article/pii/B9781856176842000190>
 accessed 13 October 2023
- 14. —, 'Chapter 20 Human Resources' in David Hoyle (ed), ISO 9000 Quality Systems
 Handbook updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth Heinemann 2009)
 https://www.sciencedirect.com/science/article/pii/B9781856176842000207
 accessed 13 October 2023
- 15. —, 'Chapter 21 Infrastructure (6.3)' in David Hoyle (ed), ISO 9000 Quality Systems

 Handbook updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009)
 - https://www.sciencedirect.com/science/article/pii/B9781856176842000219

accessed 13 October 2023

- 16. —, 'Chapter 22 Work Environment (6.4)' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)*(Butterworth-Heinemann 2009)
 https://www.sciencedirect.com/science/article/pii/B9781856176842000220
 accessed 13 October 2023
- 17. ——, 'Chapter 23 Planning Product Realization Processes' in David Hoyle (ed), *ISO*9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009)

 https://www.sciencedirect.com/science/article/pii/B9781856176842000232
 accessed 13 October 2023
- 18. —, 'Chapter 24 Customer-Related Processes' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)*(Butterworth-Heinemann 2009)
 https://www.sciencedirect.com/science/article/pii/B9781856176842000244
 accessed 13 October 2023
- 19. ——, 'Chapter 25 Design and Development' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)*(Butterworth-Heinemann 2009)
 https://www.sciencedirect.com/science/article/pii/B9781856176842000256>
 accessed 13 October 2023
- 20.—, 'Chapter 26 Purchasing' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000268> accessed 13 October 2023
- 21. —, 'Chapter 27 Production and Service Provision' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)*(Butterworth-Heinemann 2009)
 2009)
 accessed 13 October 2023
- 22. —, 'Chapter 31 Measurement and Monitoring of Products and Processes' in David Hoyle (ed), ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008

- standard (Sixth Edition) (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000311 accessed 13 October 2023
- 23. —, 'Chapter 39 System Certification' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)*(Butterworth-Heinemann 2009)
 https://www.sciencedirect.com/science/article/pii/B9781856176842000396>
 accessed 13 October 2023
- 24. —, 'Chapter 40 Beyond ISO 9001 Certification' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)*(Butterworth-Heinemann 2009)
 https://www.sciencedirect.com/science/article/pii/B9781856176842000402>
 accessed 13 October 2023
- 25. —, 'Key Messages Key Messages from Part 6' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)*(Butterworth-Heinemann 2009)
 https://www.sciencedirect.com/science/article/pii/B9781856176842000542
 accessed 13 October 2023
- 26. —, 'Part 2 Approaches to Achieving, Sustaining and Improving Quality' in David Hoyle (ed), ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000451 accessed 13 October 2023
- 27.—, 'Part 5 Complying with ISO 9001 Section 6 Requirements on Resource Management' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000517 accessed 13 October 2023
- 28.—, 'Part 6 Complying with ISO 9001 Section 7 Requirements on Product Realization' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000530 accessed 13 October 2023

- 29. —, 'Part 7 Complying with ISO 9001 Section 8 Requirements on Measurement, Analysis and Improvement' in David Hoyle (ed), ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition) (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000554 accessed 13 October 2023
- 30. —, 'Part 8 System Assessment Certification and Continuing Development' in David Hoyle (ed), *ISO 9000 Quality Systems Handbook updated for the ISO 9001:2008 standard (Sixth Edition)* (Butterworth-Heinemann 2009) https://www.sciencedirect.com/science/article/pii/B9781856176842000578> accessed 13 October 2023
- 31. Iatridis K and Kesidou E, 'What Drives the Quality of Certifiable Management System Standards Implementation? Insights from the ISO 9001 Standard' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001*, *ISO 14001*, and New Management Standards (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_2 accessed 13 October 2023
- 32. 'Intellectual Property Rights (IPR) Policy PDF Association' https://pdfa.org/intellectual-property-rights-ipr-policy/ accessed 13 October 2023
- 33. 'International Standard Date and Time Notation' https://www.cl.cam.ac.uk/~mgk25/iso-time.html accessed 13 October 2023
- 34. 'ISO ISO 3166 Country Codes' https://www.iso.org/iso-3166-country-codes.html accessed 13 October 2023
- 35. 'ISO ISO Standards and Patents' (*ISO*) https://www.iso.org/iso-standards-and-patents.html accessed 13 October 2023
- 36. 'ISO World Standards Day' (*ISO*) https://www.iso.org/world-standards-day.html accessed 13 October 2023
- 37. Jeanne Dupendant, 'International Regulatory Co-Operation and International Organisations: The Cases of the OECD and the IMO' (Organization for Economic Co-operation 2016) https://www.oecd-ilibrary.org/governance/international-regulatory-co-operation-and-international-organisations_9789264225756-en accessed 13 October 2023
- 38. Laskurain I, Arana G and Heras-Saizarbitoria I, 'Adopting ISO/TS 16949 and IATF 16949 Standards: An Exploratory and Preliminary Study' in Iñaki Heras-Saizarbitoria

- (ed), ISO 9001, ISO 14001, and New Management Standards (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_8 accessed 13 October 2023
- 39. 'Metric Nuts and Bolts |' (*Thomsonrail*) https://thomsonrail.com/metric-nuts-and-bolts/ accessed 13 October 2023
- 40. Patrias K and Wendling D, 'ISO Country Codes for Selected Countries', *Citing Medicine: The NLM Style Guide for Authors, Editors, and Publishers [Internet]. 2nd edition* (National Library of Medicine (US) 2007) https://www.ncbi.nlm.nih.gov/books/NBK7249/> accessed 13 October 2023
- 41. Santi C and Martí C, 'Implementing Service Management Standards: Motivations and Key Factors' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5 accessed 13 October 2023
- 42. 'Standards and Patents' https://www.wipo.int/patent-law/en/developments/standards.html accessed 13 October 2023
- 43. Tarí J-J and others, 'The Internalization of a Sectorial Standard for Quality Management: A Qualitative Analysis in Tourism' in Iñaki Heras-Saizarbitoria (ed), *ISO* 9001, *ISO* 14001, and New Management Standards (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_6 accessed 13 October 2023
- 44. Tayo Tene CV, Yuriev A and Boiral O, 'Adopting ISO Management Standards in Africa: Barriers and Cultural Challenges' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001*, *ISO 14001*, *and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_4 accessed 13 October 2023
- 45.—, 'Adopting ISO Management Standards in Africa: Barriers and Cultural Challenges' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_4 accessed 13 October 2023
- 46. Wiengarten F and others, 'A Supply Chain View on Certification Standards: Does Supply Chain Certification Improve Performance Outcomes?' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001*, *ISO 14001*, and New Management Standards (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_11 accessed 13 October 2023

- 47. Yuriev A and Boiral O, 'Implementing the ISO 50001 System: A Critical Review' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001, ISO 14001, and New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_9 accessed 13 October 2023
- 48. Zobel T, 'ISO 14001 Adoption and Environmental Performance: The Case of Manufacturing in Sweden' in Iñaki Heras-Saizarbitoria (ed), *ISO 9001*, *ISO 14001*, and *New Management Standards* (Springer International Publishing 2018) https://doi.org/10.1007/978-3-319-65675-5_3 accessed 13 October 2023
